



The Hope House  
Casa Hogar Una Esperanza en el Corazón, A.C.

# Growth Plan

September 2014

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# Table of Contents

- [1. Mission Statement](#)
- [2. Impact Statement](#)
- [3. Background](#)
- [4. Our Facilities](#)
- [5. Our “Boys”](#)
- [6. Goals](#)
- [7. Current Programs](#)
- [8. Project Status](#)
- [9. Planned Projects](#)
- [10. Summary of ongoing projects](#)
- [11. List of Completed Projects](#)
- [12. Contact Information](#)

# HOPE HOUSE

## CASA HOGAR UNA ESPERANZA EN EL CORAZÓN, A.C.

### 1. Mission Statement

Hope House (Casa Hogar Una Esperanza en el Corazón, A.C.), located in Ixtlahuacan de los Membrillos, Jalisco, Mexico, is committed to providing abandoned, abused, orphaned and poverty-stricken boys with a safe and loving home, the opportunity to receive an education and a Christ-centered foundation so that they can have the hope of a better future. Hope House is a community outreach of Shepherd's Heart Ministries, Inc., a 501(c)(3) nonprofit organization in excellent standing, that is dedicated to serving with the Body of Christ to overcome spiritual and physical needs within the Hispanic community. To enhance our mission, we are strongly dedicated to become a self-supporting community outreach program with the added benefit of teaching the young men at Hope House valuable life skills through programs that will result in self-sufficiency.

### 2. IMPACT STATEMENT

The Hope House is a children's shelter that provides permanent and foster care for young boys ages 8 to 18 who have been abused, neglected or abandoned. The majority of children's homes in the state of Jalisco, Mexico do not have a program for older boys who, sadly, are released to the street or to return to the situations from which they were rescued. Forced to survive, many enter into lives of begging, washing cars, crime and/or drugs. The founders of Hope House, Christian missionaries, had a vision of caring for these boys and providing them with the tools to break the cycle of poverty, neglect and abuse. Hope House began in August 2008 with nine boys and is currently serving 15 boys ages 10 through 16.

### 3. BACKGROUND

Shepherd's Heart Ministries began as a dream in 1995 in the hearts of its founders, Rodney and Kina Dutro. That dream was the result of their early mission work teaching English as a second language in Hong Kong, traveling to India to document a children's home and leading many short-term mission teams to Mexico. What they experienced on these travels transformed their lives and left them with a passion to serve God and provide an answer to the cries of poverty and hopelessness they encountered. Inspired by the passionate description of the "heart" of a shepherd rescuing a sheep from the mouth of a lion in Amos 3:12, they completed and received their 501(c)(3) status in 2002.

Later that same year, in obedience to God's calling, they moved to Mexico as full-time missionaries. Living among the people in a small "pueblo" they began to learn the language and culture of rural Mexico. For years they assisted poor families through a Sponsor-A-Child program which allowed children living in poverty to have nourishing meals, receive an education and medical care. The program also offered emergency financial assistance to families, Bible studies, English classes and practical infant care seminars.



Over the years, Shepherd's Heart has co-labored with many churches, ministries and missionaries both in the United States and Mexico to help meet the spiritual and physical needs of the poor and destitute. By offering outreach opportunities to groups, families and individuals, Shepherd's Heart has helped increase awareness and turn hearts toward the underprivileged. In 2008, another great dream was realized with the foundation of the Hope House, a home for abused, abandoned and neglected boys ages 8 to 18.

Hope House provides these boys with love, security, a place to sleep and food. In addition to these basics, the boys also have the opportunity to know Jesus Christ, receive an education, and learn English, Art, Music and Carpentry through classes provided at the facility. Volunteers are in the role of instructors. Through significant donations in the past, Hope House has a wood work shop containing professional grade tools. The intent of the classes available to the boys is to prepare them for when they must leave the home at age 18 to enter the work place with the tools necessary to succeed and live independently. This was not an option for them prior to coming to Hope House.

#### 4. **OUR FACILITIES**

The facilities purchased in 2008 consist of a home designed and built for a retired couple plus an additional vacant lot. The home has been adapted to serve upwards of 30 boys at any one time. This was accomplished by constructing individualized storage areas for the boys in such a manner to give them personal identity, installing sufficient water and sewage lines and altering the kitchen structure to provide additional space for food preparation. The majority of this was done at the expense of living space. Recently a large outdoor terrace area has been converted to a kitchen/dining facility designed to provide services for 80 individuals. As part of the new kitchen facility, commercial appliances were donated in order to prepare and cook on appliances sufficient for a large number of people. A workshop with dormitories above it and a chicken coop have been constructed on the empty lot. The wood shop has been outfitted with professional quality wood working tools. The workshop and chicken coop are the beginning of facilities to provide the boys with life-enhancing skills.

5. OUR “BOYS”



When Hope House opened in 2008, we began with nine boys. This quickly grew to a maximum of 30 boys. However, operational expenses have required a reduction in the number of boys to approximately 15 to 20. The photo on the left shows the original nine boys. A couple of these boys are still with us. The other photo on the right was taken subsequently as the number increased. Our priority is to receive more boys as operational funds become available. We are convinced that for each boy we receive, one less is out on the streets. Since we are not subsidized by the government, even though they regulate the home and monitor the boys, Hope House represents a no-cost option. The only limit is funding and space.

6. GOALS

We are determined to break the cycle of abuse and neglect our boys have found themselves in and, as a result, raise a generation of productive, successful young men whose hope is founded in Christ. Our primary goals, in order, are:

**Build relationships:** Given their previous environments, our primary goal is to let the boys know that there are people who care and can begin to learn to trust.

**Nourish physically and spiritually:** Provide abandoned, abused, orphaned and poverty-stricken boys with a safe and loving home, the opportunity to receive an education and a Christ-centered foundation so that they can have the hope of a better future.

**Raise proficiency level of each boy:** As a result of their unstable backgrounds, the boys tend to arrive at Hope House lagging behind in their grade levels in reading, writing and math skills. In fact, their skill levels in these basic areas are very poor. We work to ensure every boy at Hope House has the opportunity to receive an education, which requires obtaining appropriate paperwork, such as birth certificates, vaccination records and so on, to first of all enable them to attend school and then work with them by

helping with their homework and providing additional tutoring to achieve their grade level. This is a time intensive process.

**Teach productive skills:** Provide facilities and instruction to give the boys the opportunity to develop marketable skills, including English, as well as trade craft and independent living skills.

## 7. **CURRENT PROGRAMS**

Since its inception several programs have been established to meet our goal of providing marketable and independent living skills. The viability of these programs is contingent on financial support and personnel. Personnel generally consist of volunteers willing to give of their time and talents to provide the necessary instruction. Maintaining continuity with volunteers is a challenge. Where possible the necessity of volunteers can be circumvented thereby producing a more robust program with continuity. Current programs are described in the following subsections:

### 7.1 **English**

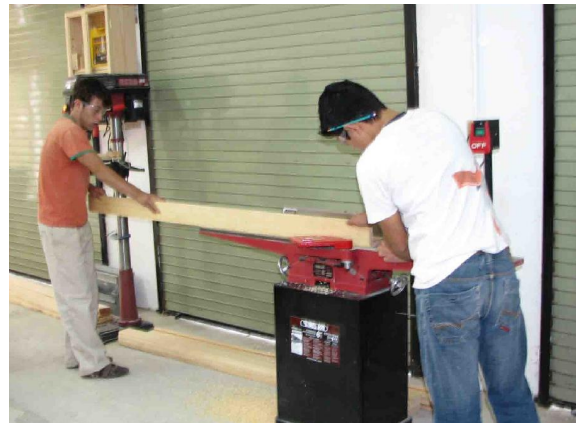
This is one of the programs that depended on volunteers. In the time that we did have a volunteer, the boys became quite fluent in English. They are quick studies. The English program is one that we are considering to enhance through the use of the internet to provide a robust onsite instruction capability. We are working to introduce a web-based, interactive, remote classroom in conjunction with ESC WORKS! International, Inc. This will be a pilot program that can later be implemented in many children's homes in Mexico and is described in Section 8.6.

### 7.2 **Gardening**

A member of the Rotary Club of Ajijic has been instrumental in helping the boys establish a garden. A variety of vegetables were planted and grown. However, this particular volunteer has moved to another country to provide volunteer services there. Because of the lack of another volunteer maintenance of the garden is languishing, although the boys do maintain it with the help of staff members. However, this project is the stepping stone to the future aquaponics systems discussed in Section 8.1.

### 7.3 **Carpentry**

The carpentry shop has been the most successful program to date. Rotary Club, Ajijic, and Rotary Club, Langley, BC, provided the funds to purchase high-end professional carpentry power tools. These clubs have also provided funding to complete the workshop with workbenches, cabinets and hand tools. The boys have mastered all the tools rapidly and have been active building various projects. We have also hosted several professional volunteer carpenters who have helped teach the boys and use the workshop to build a wide variety of cabinets, including kitchen cabinets for the new 30x30 foot kitchen facility at Hope House. Through these efforts the shop has become self-supporting in addition to providing financial support for the general operation of Hope House. This program is successful and will remain so as we are provided with volunteers. The following photos show candid views of the workshop tools and the boys working with the tools.



#### 7.4 Animal husbandry

The Rotary Club of Plainfield, IN has provided funding to construct and populate a chicken coop. The original plan was to raise chickens for eggs; however, this has been modified to raise chickens for consumption. With this new plan, approximately 15% of the chickens will be reserved for use in Hope House and the other 85% will be sold in the local market. To the left is the chicken coop when it was used for egg production. Currently there are over 100 hundred chickens that are being successfully raised. The boys learn and work under the supervision of our staff and volunteers.



#### 7.5 Music

Music is a program that is almost entirely dependent on volunteer musicians being available to teach the boys music, primarily instrumental music. For a time there was a music student from Guadalajara that was teaching the boys trumpet, flute, guitar and drums. However, because of his school schedule he is no longer available. There are instruments available at Hope House but currently we have no volunteer



instructor. To the right is the volunteer student as he was teaching the boys from Hope House.



## 7.6 **Arts and Crafts**

Arts and Crafts are by-in-large dependent on the availability of volunteers. Typically this includes volunteers on short term mission trips or, in some cases, longer term volunteers that live in the area. Creativity is a luxury for boys who have survived on the street. The crafts programs help the boys express their creativity, develop crucial motor skills and, in some cases, provide additional funding for the home. In the arts arena we attempt to include creative writing, painting and drawing skills.

## 8. **PROJECT STATUS**

In the original Growth Plan generated in March 2012 a number of projects were listed that related to growth of capability and capacity for the boys at Hope House. Of the fourteen projects listed in the March 2012 Growth Plan, four have been completed and two are partially completed.

### 8.1 **Completed Projects**

#### 8.1.1 **Aquaponics**

**Purpose:** To provide an aquaponics system. Aquaponics is a sustainable food production system that combines a traditional aquaculture (raising aquatic animals such as fish in tanks) with hydroponics (cultivating plants in water) in a symbiotic environment. In the aquaculture, effluents accumulate in the water, increasing toxicity for the fish. This water is directed to a hydroponic system where the by-products from the aquaculture are filtered out by the plants as vital nutrients, after which the cleansed water is re-circulated back to the fish.

**Impact:** **Supports goal of becoming a self-supporting community outreach program and teaching the boys a valuable life skill.**

**Plan:** Hope House began, as described in Section 7.2, with a small vegetable garden of raised beds built with repurposed materials through of the efforts of a member of the Rotary Club of Ajijic that is evolving into a large-scale aquaponics system. This is occurring since volunteers representing several organizations, specifically, Duarte Design in Mountain View, CA, FeedMe, Guadalajara, MX and The King's Academy in Sunnyvale, CA., have expressed a desire to develop this capability in support of achieving the goals at Hope House. With the support of these volunteers we will begin constructing an aquaponics self-sustaining growing system for tilapia fish and, to begin, lettuce (located in the drawing of a portion of our facilities on the far right). It is estimated our proposed aquaponics system will sustain over 1,000 tilapia fish and produce roughly 500 heads of lettuce per week. We are also constructing a grow bed for tomatoes, root plants and other produce requiring a more substantial bed than simply water. Our business plan includes selling the fish and produce we cannot consume in order to sustain

the operation of the system and provide a source of income for the general operation of the home.

Cost: While the project has begun and we have been able to re-purpose many materials, we estimate we will need an initial investment of **\$ 2,500 USD** to provide for the grow and worm bed construction, greenhouse covering, water pump, PVC tubing, general aquaculture supplies for purchasing and maintaining tilapia fish, and general hydroponic supplies for sowing, maintaining and harvesting plants.

#### 8.1.2 Solar Electric Panels

Purpose: Solar Electric Panels to offset electricity operational expenses in addition to a positive impact on the environment.

Impact: **Supports goal of becoming a self-supporting community outreach program.**

Plan: With our large number of days with sunshine this program would dramatically offset operational expenses to allow additional boys in the home and off the streets. Because of the electricity rate structure in Mexico, after 12 months the home would realize significant operational cost savings. This program is being developed in conjunction with Rotary Club of Ajijic.

Currently there are three CFE meters that monitor electricity usage for all of Hope House, one for the workshop, one for the main house and another auxiliary. The implication is to have three separate systems, one for each meter. The impact is that it is possible to work this project incrementally by installing an affordable number of panels over time to make the project easier to fund.

Cost: A Rough Order of Magnitude (ROM) is **\$ 35,000 to \$ 40,000 USD** for the overall system. It is expected that doing this incrementally would be three systems with ROM's on the order of \$10,000 to \$15,000 each.

#### 8.1.3 Solar Water Systems

Purpose: Solar water system to offset cost of producing hot water with propane thereby reducing operational expenses in addition to a positive impact on the environment

Impact: **Supports goal of becoming a self-supporting community outreach program.**

Plan: Currently everyone is required to take cold showers due to the cost of propane. With the large number of days of sunshine, homes with solar water systems have yielded zero propane costs. Near-term would be to provide solar generated hot water to the primary house and the new dining/kitchen facility. As new buildings are constructed future solar water systems will be required. This program is currently being worked in conjunction with Rotary Club of Ajijic.

Similar to the solar panel systems, the solar water systems can be added incrementally. In fact, this incremental approach is much simpler for the hot water systems than the electric panels. For example, currently the kitchen has two sinks that are separate from all other hot water systems. Similarly, the main house only requires hot water for showers and the four apartments above the workshop have showers in each that are totally separate from all other hot water

systems. As an aside, the dorms above the workshop currently have no hot water supply. As new buildings are added, the construction can include a separate hot water system for each. This would be a “building block” approach to providing solar heated water throughout the Hope House Campus.

Cost: A very Rough Order of Magnitude is **\$3,000 to \$5,000 per system** depending on hot water requirements for a particular system.

#### 8.1.4 **Security Cameras**

Purpose: Increase security over entire Hope House Campus

Impact: Currently the Hope House Campus spans two large lots that are not adjacent. Maintaining vigilance is next to impossible, especially when activities are not taking place in various areas. To bolster security Hope House has been requested to install a security camera system. This would significantly increase security, especially for the workshop that contains a large number of valuable power tools.

Plan: Install security cameras in key areas around an about the campus. Monitors would be maintained in the main office.

Cost: **TBD**

### 8.2 **Partially Completed projects**

#### 8.2.1 **Perimeter Retaining Wall**

Purpose: Provide security for carpentry work shop, our proposed Transition Home and staff housing in addition to leveling and extending the current property.

Impact: **Gives added protection to current and future investments.**

Plan: A mission team is planning to install the rock foundation summer of 2012. Chain link fencing will be re-purposed and installed on top of the foundation. We are currently in the planning stages with this team and a determination will be made with regard to cost of materials. In conjunction with the aquaponics project, a portion of the retaining wall is required and is currently under construction.

Cost: The cost of the retaining wall currently under construction is **\$3,500**, which includes materials and labor. Construction of the remainder of the perimeter fence would be on the order of **\$7,000** or less if volunteer teams are available to perform the labor..

#### 8.2.2 **Dormitory**

Purpose: Provide additional sleeping space for 20 boys

Impact: **Twenty more boys off the street** and developing meaningful relationships, being nurtured physically and spiritually and learning marketable skills

Plan: The new kitchen/dining room facility has been designed and built to support a second floor that would contain the additional dormitory facilities. The second floor structure has been completed with two stairways for access and window frames for all the windows. What still needs to be completed is glass for the windows, electricity, plumbing ( including sewer) and painting. Also the structure over the casita has not been constructed.

Cost: The estimate for completion of this facility is **TBD**.



## 9. **PLANNED PROJECTS**

The Hope House Campus consists of two lots across the street from one another. Currently the living space and kitchen/dining facility are on one side of the street and the workshop and chicken coop are across the street in a largely vacant lot. Future plans primarily call for additions to the vacant lot portion of the campus, or the Work/Recreational area. The figure on the top of the following page shows this area with the existing structures, Workshop/Dorms and Chicken Coop, and the proposed projects. Each of these is discussed in detail below. Only two current projects relate to the primary living and kitchen/dining area, these are the solar energy systems and the newly constructed kitchen and dining hall.

Although the list of projects may seem ambitious, the list spans a wide range of funding amounts and is currently complete. It is our policy to honestly share the challenges and situations we face. We make these needs and potential solutions known so that our ministry partners can prayerfully consider sharing financially.

As responsible stewards, when funding requirements for a designated need or project are met, it is our policy to apply any remaining funds to the next priority, project or pressing need. A new project will not be launched until completion of ongoing projects is clearly defined.



The following sections discuss proposed projects remaining from the March 2012 Growth Plan and then describe new proposed projects. In each case it can be observed that the proposed projects relate to added facilities as well as capabilities to improve the lives of our boys and give them hope for the future.

## 9.1 **March 2012 Growth Plan Projects**

### 9.1.1 **Transition House**

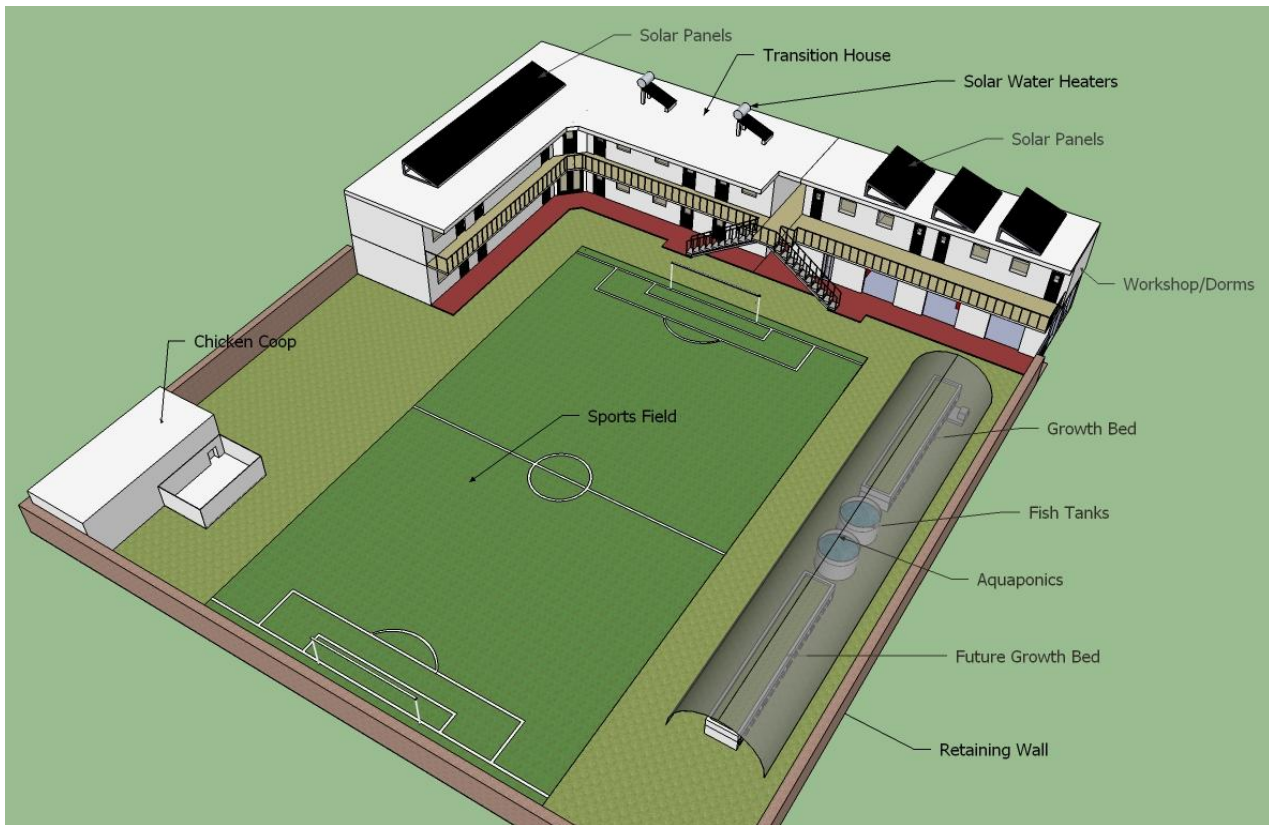
**Purpose:** Construct a dormitory structure to serve as a transition house for our boys when they reach the age of 18, for missions and community outreach teams that volunteer to assist and for additional staff.

**Impact:** **The building will assist boys ages 18 to 25 in implementing and developing the marketable skills they have acquired in Hope House as they transition into society, specifically the workplace and independent living.**

**Plan:** The building will be in the form of individual apartments with a central kitchen and commons area so that the boys can successfully learn independence. This house will provide them the means of a caring, gradual transition to independence. The program will be partnered with a current donor who is planning to fund the initial construction, which will reduce the additional cost requirement. The figure to the right shows the plan for the first floor. Each apartment will have an in-suite bathroom with toilet, sink and shower. The central kitchen and common area are located in the corner. The plan for the second floor is to modify this larger corner area to be an apartment for a family, either staff or missions team. The Transition house is shown next to the workshop in the following schematic.



**Cost:** Overall construction is estimated to be **\$ 85,000 USD**.



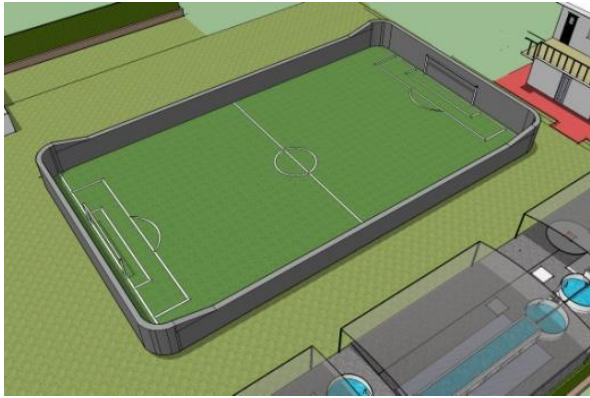
### 9.1.2 Sports Field

Purpose: Completion of a playing field would immediately give our very active boys the facility to play various sports, participate in outside activities and physical development.

Impact: **A sports field would provide a dedicated area for our boys to play and allow us to meet a state-mandated requirement.** Currently, our boys only have a non-level dirt area to play soccer. Soccer is the major sport of Mexico. We also have an outdoor patio that is, unfortunately, inadequate by Jalisco state requirements for the number and age of our boys.

Plan: The sports field will essentially consist of a concrete pad that subsequently will be marked for various outdoor sports, such as soccer, volleyball and basketball. The need for a concrete pad is to provide a suitable area for outdoor sports during the rainy season. The current recreation area, shown in the photo to the right, is not level and extremely muddy during rains. The red circles indicate the goals. A schematic of the proposed sports field is shown to the left below.

Cost: A cost estimate of **\$ 35,000 USD** has been obtained.



### 9.1.3 Operations

Purpose: Provide the necessary funds for utilities, school, clothing and food for the boys.

Impact: **Each \$300 USD donated per month provides the capability to remove another boy from the streets.**

Plan: This is an ongoing project. Currently a sponsorship program hosted by Shepherd's Heart Ministries, Inc. seeks sponsors to provide \$50 per month. This would require 6 sponsors per child. The projects designed to provide self-support to Hope House will ameliorate the estimated cost of this project.

Cost: Estimated cost - **\$ 10,000 USD** per month. This cost changes as number of boys are added to the home

### 9.1.4 Safe

Purpose: Provide a storage place for valuables, including cash

Impact: Currently there is no secure storage facility. This leaves valuables vulnerable to theft, especially cash. Since Mexico is a primarily a cash society, there is always cash available in the office. Plus other important documents need to be stored securely. A safe would alleviate this situation.

Plan: Construct a secure receptacle to contain a safe and install a safe.

Cost: **\$300 - \$500**

### 9.1.5 Ongoing Needs

Purpose: Ad hoc requirements always arise in an operation like Hope House. For example, recurring administrative needs, special health care need of the boys and so on.

Impact: With upwards of thirty boys there are various health care needs that arise. For example, several years ago a local organization became aware of the need of one of the boys requiring hearing aids and immediately responded. Also, to maintain Hope House consistent with government

requirements, additional paperwork and legal fees are always required. These added expenses are over and above the normal operational requirements. The current needs include: Bylaw registration, dental work for one of the boys, nasal passage clearance for another and eyeglasses for yet another. These needs are continually changing.

Plan: As these ad hoc requirements arise they will be identified and noted in the plan.

Cost: Clearly this is time dependent but typically falls in **the \$500 to \$1,500 range**.

## 9.2 **Newly Proposed Projects**

### 9.2.1 **Vocational Training for Orphan Boys**

Hope House has been extremely blessed with the facilities to provide vocational training currently in the areas of carpentry and gardening. The following photos show examples of the woodwork shop that has been used extensively since it was installed. A number of products have been sold in the area. At least 10 boys have received training and currently there are 6 boys attending classes four mornings a week.

An imbalance exists between the available facilities and a quality level of instruction to provide the boys of Hope House vocational skills that will significantly improve their lot in life when they leave as adults. Clearly professional facilities have been provided through the generosity of the Rotary Club and other private donors. What needs to be done is to bring the vocational training level on a par with the facilities. This includes the appropriate training tools and instructor skill levels to generate quality curricula.

#### Carpentry

Purpose: The boys are not only being taught carpentry skills, but they are being taught the basics of arithmetic. Because of the cost of schooling, many of the boys families have been unable to afford to their children attend school. Even though a boy may be 10, 11 or 12 years old, he may not possess the skills to do simple addition or subtraction. So part of the curriculum would be to teach them basic math skills, reading, measuring and so on. Through this, the boys are learning very rudimentary life skills, something they would not be able to attain outside of Hope House if they were on their own or even with their families.





Impact: The impact of carpentry training is huge. Not only are the boys being taught to be professional quality carpenters but they also learn a wide-ranging set of life skills. They learn basic mathematics, organization, cleanliness and other skills as part of working in the workshop. The carpentry they learn will give them marketable skills.

Plan: For the carpentry shop, a store room exists adjacent to the wood work area that, with appropriate tools, would satisfy the requirement for training. A desk, cabinets, computer, computer peripherals, white board and other training equipment would significantly enhance education. The computer and its peripherals would expand the curriculum to include CAD/CAM, for example. This room would provide the facility and tools to teach incoming boys math skills, all boys use and safety of all the tools and then advanced boys basic woodwork design. Utilizing a skilled craftsman would not only enhance the level of the training program but would be required to generate a professional level curriculum for subsequent sustainability of the woodwork training program.

Cost: It is estimated that **\$15,000** will be required to provide the boys with professional level instruction and materials.

### Gardening

Purpose: For the last year several private donations have been received and volunteers have made their manual skills available to construct a center for gardening. Three forms of gardening have become available – gardening on the ground, gardening in raised beds and aquaponics. Through this, Hope House has the facilities to train basic gardening skills to the boys. When they come to Hope House they are unfamiliar with different plants, growing seasons, fertilizing, watering and other general care and feeding of plants, whether floral or for human consumption. The photos below are of the enclosed garden area and the first crop of lettuce produced in the aquaponics system.



The purpose is to use the existing facilities to give the boys vocational training in the area of gardening. Also, with the aquaponics system, they can be trained on the care, feeding and raising of fish. To date several of the boys have been taught to maintain a fish farm, but they lack the basic understanding of the essentials that are the basis of growing fish. This understanding is a challenge even for the staff and volunteers at Hope House.

Impact: The impact on these boys is significant. Not only are they learning gardening and in raising fish but they are generating food for both Hope House as well as a supply to outside consumers.

Plan: The solution for the gardening is similar to carpentry except the garden itself and a storage shed would be used as the training facility. However, a practical storage shed currently does not exist and would be needed. This shed would be used by the boys for the organizing of garden materials, such as seeds, fertilizer and so on as well as learning to organize and take care of tools. Organizational skills are definitely as part of the training program. A qualified local gardener would, again, enhance the training program as well as provide a professional level curriculum for future sustainability. A local gardener would provide knowledge on gardening requirements in this area of Mexico.

Cost: It is estimated that **\$7,000** will be required to provide the boys with professional level instruction and materials.

#### 9.2.2 Additional Solar Electric Panels

Purpose: The completed solar electric system has reduced the monthly cost of electricity from \$350 to \$60 per month. However, \$60 per month is still maintained in the operational budget. This does not include electricity for the new dormitory facility or for expected growth.

Impact: Additional solar electric panels would reduce the monthly \$60 expense as well as accommodate the new dormitory as well as potential new growth. The impact is significant as it allows for using this monthly cost for other expenses, such as, food, clothing, medicine and school expenses.

Plan: An additional 7 panels are required to offset the \$60 overage each month. The current inverter is at capacity so in addition to more panels, a new inverter will be required. Another panel, giving a total of 8 additional, would provide electricity for the new dormitory. One more panel, giving a total of 9 additional panels, would then also provide electricity for additional growth. The added inverter would be adequate for 7, 8 or 9 additional panels.

Cost: The estimated cost for each of the three phases, including a single inverter for all three is **\$8,000 for 7 panels, \$9,000 for 8 panels and \$10,000 for 9 panels.**

#### 10. SUMMARY OF ONGOING PROJECTS

The following table summarizes the projects in the same order as given in the narrative. They are not ordered according to priority as this can change due to the dynamic nature of operating a facility such as Hope House. The impact statement and cost are those given in the narrative for each project and the current status of each is given as reference.

Project	Impact	Cost (USD)	Priority*	Status
Perimeter Retaining Wall	Facility security	Additional \$7,000	10	Portion under construction
Dormitory Completion	20 more boys off the street	TBD	2	Main structure completed
Transition House	Facility to support transition of boys to real world	\$85,000	9	Building drawings in place
Sports Field	Outdoor sports and activities	\$35,000	7	Drawing plans in place
Operations	More boys off the street	\$10,000 per month	Always Number 1	Partially fulfilled through SHMI
Safe	Added security	\$300 - \$500	6	Obtain cost estimate
Ad Hoc Needs	Facilitate care of boys as required	Continually variable	Time dependent	Ad Hoc
Carpentry Training	Marketable skills training	\$15,000	4	Facilities available
Gardening Training	Marketable skills training	\$7,000	5	Facilities available
Solar Electric Panels	Self-support	Incremental: \$10,000 - \$15,000 per system	3	Refine cost estimate

\* Priority as of 16 September 2014

#### 11. LIST OF COMPLETED PROJECTS

This table shows the projects that have been completed to date. It provides insight into the progress being made at Hope House and gives deserved recognition to the organizations and volunteers that have helped make Hope House the success it is. As projects are completed they will be added to this list. Photos, before and after, of each of the projects are available for view in a Picasa album at <https://picasaweb.google.com/Walt.Heine/HopeHouseProjects#slideshow/5725407536327649522>.

Project	Completion Date	Participants
Workshop/Dorm Building	July 2009	Joan Von Guntner/Richard Bailey

Chicken Coop	October 2009	Rotary Club*
Workshop Tools	March 2010	Rotary Club*
Workshop Benches/Cabinets	November 2010	Rotary Club*, volunteers in Hope House Workshop
Dining/Kitchen Facility	April 2011	Smart Family Foundation
Garden	July 2009	Rotary Club*
Kitchen Cabinets	September 2011	Smart Family Foundation, volunteers in Hope House Workshop
Kitchen Granite	December 2011	Smart Family Foundation
Kitchen Appliances	February 2012	Rotary Club*
Main Campus Perimeter Wall	March 2012	Smart Family Foundation
Aquaponics	October 2012	The King's Academy, Duarte Design, St. Andrew's Anglican Church, volunteer labor
Solar Electric	April 2013	Rotary Club*
Solar Water	April 2013	Rotary Club*
Security Cameras	May 2013	Smart Family Foundation, Shelters' Plus, Inc.
Dormitory above Kitchen	July 2014	Smart Family Foundation, Shelters' Plus, Rotary Club*

\* Typically one or more clubs coordinated by Rotary Club of Ajijic.



12. **CONTACT INFORMATION**

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**Shepherd's Heart Ministries, Inc.**

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**Hope House** (Casa Hogar Una Esperanza en el Corazón, A.C.)

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The Hope House (*Casa Hogar Una Esperanza en el Corazón, A.C.*) in Ixtlahuacan de los Membrillos, Jalisco, Mexico, a community outreach of Shepherd's Heart Ministries, Inc., a 501(c)(3) nonprofit organization in excellent standing, is a registered Civil Association, overseen by a Board of Directors, supervised by IJAS (*Instituto Jalisciense de Asistencia Social*) and has all financial activity monitored by *Secretaría de Hacienda* with whom all state charities in Jalisco, Mexico must be registered.